

**VALUES** *Our non-negotiables*

**Equity:** Housing must be available on an equitable basis for people at every income level throughout the Commonwealth. MHP devotes special attention to those who have been structurally excluded from homeownership by prior federal, state and local policy.

**Innovation:** Housing production and preservation must meet the Commonwealth's current and future needs. MHP values experimentation, collaboration, and innovative solutions to close the gap between our housing needs and the supply and cost of housing.

**Sustainability:** Our efforts to produce and preserve housing must be designed to confront the climate crisis. MHP is committed to the expansion of housing options in ways that are environmentally responsible and sustainable at scale.

**Community:** Every city and town must facilitate an ample supply of housing that serves a wide range of households and creates an inclusive, successful, and thriving community. MHP fosters community engagement and empowers deeper civic leadership to break down local barriers to housing production.

**VISION** *The better world we work toward*

MHP envisions a world in which everyone has equitable access to a safe, healthy, and affordable home in a thriving community.

**MISSION** *Our role in creating that world*

As a leader and innovator, MHP expands access to affordable housing and promotes housing equity in communities across the Commonwealth.

**STRATEGY** *How we embody our role*

To deliver on our mission MHP invests our resources in evidence-based best practices and evidence-generating investments that increase equitable access to homes in thriving communities. We learn from those investments to better understand what further innovations and system changes are needed to accelerate housing solutions for the Commonwealth.

**GOALS** *How we implement our strategy and deliver on our mission*

**Supportive Environment:** Build a state and local environment that expands housing opportunity and supports housing production at a scale commensurate with the Commonwealth's needs.

**Effective Financing:** Provide financing products and promote partnerships that expand housing supply and equitable access to housing.

**Healthy Organization:** Ensure that MHP is a strong and resilient organization.